2010

Town of Falmouth, Maine Annual Report 2009

Falmouth (Me.). Town Council

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Town of Falmouth, Maine
Annual Report 2009
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Layout/Design: Lucky D’Ascanio
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Other photos: Gail Osgood, Falmouth Town Staff
Letter of Transmittal

Nathan Poore,
Town Manager

To the Honorable Town Council and Citizens of Falmouth,

I am pleased to submit the 2009 Annual Report for the Town of Falmouth. This document summarizes our fiscal condition, describes accomplishments throughout the year and provides background information about the activities in our organization.

The economy was mentioned in both my 2007 and 2008 annual transmittal letters. In 2007 I stated, “It is important to recognize that while our economy is struggling, the Town Council, School Board and staff, are taking responsible steps toward maintaining excellent financial condition without significant impacts to the quality of our services and the fees and taxes we rely on to support those services.” And, in the 2008 Town Report I offered the following, “Local, state and national news about the economy has been discouraging but I have not met one person that does not believe better times will be here soon. The Town of Falmouth is not immune to the current economic challenges. Fortunately, our historically strong fiscal condition has enabled us to endure these challenges without having to dismantle our overall levels of service.” After a challenging period, there are indicators of an economic recovery in Maine. Since Maine is historically slow to recover from economic crises, we must prepare ourselves for more challenges in fiscal years 2011 and 2012. Falmouth continues to have a strong fiscal condition. This strength is demonstrated through excellent bond ratings, comprehensive financial annual reports, adequate asset/capital reserve accounting system and responsible financial management practices.

When writing my piece for the annual report, it is often difficult to select a brief sample of some notable events and accomplishments. Throughout the year, we keep the public informed with our local television station, website and other publications and notices. For detailed information about town activities or the organization, please visit our website at http://www.town.falmouth.me.us.

Management, Collaboration and Electronic Communication

- In 2009, the Town Council created the One Falmouth Committee. This committee was asked to review the operations of the town and school departments and determine whether there are opportunities to enhance collaboration, improve efficiency and possibly save money in the delivery of services. This committee has met regularly and included representatives from the Town Council, School Board and town staff. The committee has been involved with a number of projects including: health insurance benefits, strategic IT planning, town/school collaboration efforts in other communities and administrative support function analysis. The committee is supporting a new user fee system for student activities that is managed by the Community Programs Department, as well as an analysis of a combined parks and building maintenance program.
The Pleasant Hill Fire Station officially closed this year. The station has a fascinating history dating back to 1923. The decision to close this station was based on a number of factors including the cost to upgrade the station, the elimination of one fire truck, available options from other Falmouth fire stations and a mutual aid automatic response agreement with the City of Portland. The decision to close was not easy because the station has been an important part of the neighborhood. I am thankful to the many volunteers who have served our town from this facility.

We continue to enhance our electronic communication, information dissemination and business transaction options. Advancements in our electronic communication public partnership continued during the year. The town offers live streaming of meetings on its website. In addition, video recordings of public meetings are archived on the site and available on demand. Another new endeavor is a resource web page for current and prospective businesses in Falmouth. The site is titled Business and Economic Development Resource Information and can be found at: http://www.town.falmouth.me.us/Pages/FalmouthME_EcoDevelop/Index.

Community Development and Land Use Planning

The Town Council spent a considerable amount of time during the past year on several land use planning and community development projects. One project included a study about the future of Route One. The Council’s Community Development Committee will likely present their findings and recommendations to the full Council during 2010. Closely related to this project, the Town Council and staff worked with the owners of the Falmouth Shopping Center to create a vision for the reuse and potential expansion of development on this property. A report was developed based on Council and public input gathered at a charrette in late 2009.

The Council appointed Community Facilities Planning Committee finished its work on analyzing options for the future use or reuse of several municipal owned facilities: Town Hall, Plummer-Motz and Lunt schools, Pleasant Hill Fire Station and the Falmouth Memorial Library. The committee organized public forums and online surveys and developed architectural plans and cost estimates. The Town Council will consider the committee recommendations in 2010.

This community and our operations depend on volunteers, public input, appointed committee/board members, elected officials and staff. Much appreciation is owed to these participants. If you have never been involved in our organization or volunteered in some way, I encourage you to think about how you can contribute to our wonderful community.

We are only printing 500 copies of the 2009 Annual Town Report compared to 1,500 in 2008 and 3,000 in 2007. We continue to move toward a paperless report to save money and paper. This report and past reports are available on the town's website at www.town.falmouth.me.us.

In closing, I would like to thank all of the Town’s volunteers, elected officials, and employees who work hard to represent the values and expectations of our community. I look forward to working with everyone during the next year.

Sincerely,

Nathan A. Poore, Town Manager
Town Council 2009-10

Catherine Breen, Chair

Will Armitage  Fred Chase  David Libby

Tony Payne, Vice-Chair  Teresa Pierce  Bonny Rodden

Town Meetings

Town Council
Workshop: 7:00 pm
2nd Monday of the month

Meeting: 7:00 pm
4th Monday of the month

Board of
Zoning Appeals
6:30 pm
4th Tuesday of the month

Cable Television
Committee
Monthly
Call for Schedule

Conservation Commission
7:00 pm
1st Monday of the month

Harbor Waterfront
Committee
Call for Schedule

Long Range Planning
Advisory Committee
7:00 pm
2nd Tuesday of the month

Parks and Community
Programs Advisory Committee
Monthly
Call for Schedule

Planning Board
6:30 pm
1st Tuesday of the month

Recycling Committee
Call for Schedule

School Board
7:00 pm
1st and 3rd Mondays
of the month

Most meetings are held at the
Town Hall, 271 Falmouth Rd.
The time and date of these
meetings are subject to
change. Contact the Clerk’s Office
at 781-5253 for confirmation
of dates, times, and locations
or visit www.town.falmouth.me.us
## Boards and Committees

**APPOINTED**

### ASSESSMENT REVIEW AND SEWER APPEALS
- Lois Lengyel
- Michael O’Connor
- Tim O’Donovan
- Richard Olson
- Mark Porada

### BOARD OF ZONING APPEALS
- Willie Audet
- Jonathan Berry
- Stan Given
- Dennis Keeler
- Fred Jay Meyer
- Donald Russell
- Jim Thibodeau

### BOARD OF VOTER REGISTRATION APPEALS
- Jonathan Brautigam
- Sandra Davis
- Pamela Fenrich - Alternate
- William Gardiner - Alternate
- Bill Merten

### CABLE TELEVISION COMMITTEE
- James Demer
- Jane Manheimer
- Bonita Marchetti
- Kathleen Parr
- Steve Tietjen

### CONSERVATION COMMISSION
- Mel Dickenson
- Art Frederiksen
- Jerry Goodall
- Christopher Kittredge
- Nancy Lightbody
- Sean Mahoney
- Frank Ruch

### FALMOUTH TRAILS ADVISORY COMMITTEE
- Kevin Browne
- Savas Gunduz
- Fred Masciangelo
- Margaret Paine
- Richard Scala
- Tim VanderMel
- Jeff Walker

### HARBOR/WATERFRONT COMMITTEE
- Steve Archambault
- Paul Dobbins
- Richie Garrett
- Jay Hallett
- Manny Kourinos
- Pete Leavitt
- Bill Oliver

### HUMAN SERVICES COMMITTEE
- Susan Love
- Diane Moore
- Jane Sudds

### LONG RANGE PLANNING ADVISORY COMMITTEE
- Paul Bergkamp
- Becca Casey
- Norman "Bad" French
- Kurt Klebe
- Sandra Lipsy
- Sam Rudman
- Hugh Coxe
- Stephen Hendry
- Claudia King
- Julie Motherwell
- Rachel Reed
- Stephen Walker

### OPEN SPACE IMPLEMENTATION SUB-COMMITTEE
- John Adelman
- Sarah Boudreau
- Mel Dickenson
- Dave Gagnon
- Susan Gilpin
- Ellen Klain
- Carol Power
- Dave Sawyer
- Tim Vandermel

### PLANNING BOARD
- Stan Bennett
- William Brogan
- Becca Casey
- David Fenderson
- Bill Lunt
- Bernard Pender
- Heddy Snyder

### RECYCLING COMMITTEE
- Sally Biran
- Steve Hendry
- John Hensen
- William McMahon
- Satoria Pelton

### SHELLFISH CONSERVATION COMMITTEE
- Donna Cheney
- Richard Garrett
- Wing Goodale
- Brian Preney

### FALMOUTH MEMORIAL LIBRARY BOARD OF DIRECTORS
- Allison Bishop
- India Broyles
- Rebekah Bucci
- Rob Donovan
- Brad Gilbert
- Clifford Gilpin
- Amy Kuhn
- Sean Joyce
- Julie Rabinowitz
- Susan Tartre
- Elisabeth (Betsy) Tod
- Chantal Walker

* DENOTES CHAIR

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**FALMOUTH ANNUAL REPORT 2009**
Responsibilities of the Clerk’s Department include:

- Registration of motor vehicles, ATVs, snowmobiles, and boats
- Personal and real estate property tax collection
- Issuance of hunting and fishing licenses
- Issuance of dog licenses
- Vital Records Retention

- Election Administration
- Voter registration and maintenance of the voting list
- Custodian for all official town records
- Administration of the general assistance program
- Notary services
- Council Minutes
- Updating ordinances

In October, the Secretary of State chose Falmouth to be one of nine communities to participate in an early voting pilot program. During early voting, voters cast their ballots in the same manner as Election Day. Votes are cast in a booth and placed into the ballot box. The ballots are read by the ballot box and the results are tabulated once the polls close. The pilot program was very successful and well received by voters.

The Town Council held 27 meetings in 2009. Town Council meetings are open to the public and are held in the Council Chambers of Town Hall. In other news, the Human Services Committee provided $15,500 to 16 different local service agencies that serve our residents.

We encourage residents to visit our website where you will find many functions of the Town Clerk Department:  [http://www.town.falmouth.me.us/Pages/FalmouthME_Clerk/index](http://www.town.falmouth.me.us/Pages/FalmouthME_Clerk/index)

**Elections Require the Work of Many Volunteers – THANK YOU!**

We would like to recognize and thank all the citizens who took time out of their busy lives to serve as election officials in 2009. The success of our elections relies upon the dedication and work of our election workers.

A welcome to those who began their lives in 2009

BIRTHS

<table>
<thead>
<tr>
<th>Year</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>2003</td>
<td>83</td>
</tr>
<tr>
<td>2004</td>
<td>94</td>
</tr>
<tr>
<td>2005</td>
<td>75</td>
</tr>
<tr>
<td>2006</td>
<td>100</td>
</tr>
<tr>
<td>2007</td>
<td>71</td>
</tr>
<tr>
<td>2008</td>
<td>69</td>
</tr>
<tr>
<td>2009</td>
<td>79</td>
</tr>
</tbody>
</table>

DEATHS

<table>
<thead>
<tr>
<th>Year</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>2003</td>
<td>133</td>
</tr>
<tr>
<td>2004</td>
<td>160</td>
</tr>
<tr>
<td>2005</td>
<td>139</td>
</tr>
<tr>
<td>2006</td>
<td>157</td>
</tr>
<tr>
<td>2007</td>
<td>155</td>
</tr>
<tr>
<td>2008</td>
<td>149</td>
</tr>
<tr>
<td>2009</td>
<td>134</td>
</tr>
</tbody>
</table>

In memory of each deceased person, the Falmouth Lions Club donates funds to the Falmouth Memorial Library to purchase books.
The Finance Department is responsible for:

- Recording and managing all financial transactions, revenue, and disbursements of the Town, which include processing accounts payable and payrolls, managing cash and investments.
- Performing all accounting functions for the Town, including preparation of the Town’s award-winning annual financial reports, audit management and day-to-day internal account oversight.
- Collecting over $40 million in revenues annually, and handling of more than 10,000 property tax transactions and 10,000 vehicle registrations each year.
- Administering the Town’s purchasing, budgeting and insurance programs.
- Administering the Town’s debt service program, including bond issues, credit ratings and debt service payments.

Fund Balance

The key indicator of the Town's financial condition is the size of its unreserved, undesignated fund balance. Falmouth's unreserved, undesignated general fund balance as of June 30, 2009, was $9,892,643, or a healthy 26% of total general fund expenditures. Nonetheless, this represents a $120,078 decrease from last year’s unreserved, undesignated general fund balance.

The decrease was caused primarily by $415,000 in one-time supplemental appropriations authorized by the Falmouth Town Council in accordance with the Town’s written fund balance policy, which authorizes funds in excess of the Town’s required minimum undesignated fund balance of two months (or 16.7%) of operating expenditures to be appropriated for “one time” capital or non-operating uses.

The Council authorized $250,000 in fund balance to be used to offset one-time capital expenditures made in accordance with the Town’s five-year Capital improvements program. The remaining supplemental appropriations ($165,000) were for open space acquisition ($125,000), and emergency fuel and general assistance ($40,000). Without these supplemental appropriations, the unreserved, undesignated fund balance would have increased by $294,922.

The Town's continuing solid financial condition is the result of prudent budgeting and monitoring of expenditures, along with actual revenues exceeding the estimated amounts. The ending fund balance provides the Town with adequate coverage for various liabilities, accounts receivable, and unforeseen expenses or shortfalls in revenues.

The fund balance should not be understood, however, as cash on hand or a pure "surplus". There are a number of encumbrances against the fund balance, such as reserves for receivables (unpaid taxes), transfers to operating accounts authorized by the Town Council to reduce tax requirements, and a recommended minimum cash reserve to cover potential emergencies.

Tax Rate

The property tax rate for fiscal year 2009-10 is $12.35 per thousand dollars of valuation, the same rate as 2008-09. The components of this tax rate are Town--$3.00, School--$8.81 and County--$0.54. Like other municipalities, Falmouth continues to rely heavily on property taxes for the support of municipal services. For the fiscal year ending June 30, 2009, property taxes will account for over 70% of total general fund revenues.

The Town’s tax collection rate remained high during 2008-09. Collected taxes for the fiscal year ending June 30, 2009, were 97.7% of the Town's total tax commitment. This continued high collection rate reflects the ongoing strength of the local economy.
Debt Service

During fiscal year 2008-09, the Town incurred no new general obligation bond debt and retired $1,583,500 in general obligation bond debt principal. The Town issued $8 million in bond anticipation notes in connection with the $46 million school construction project approved by Falmouth voters in a 2008 referendum. Also in 2008-09, the Town retired $324,000 in revenue bond debt associated with the recent sewer plant upgrade. These bonds are being repaid entirely from sewer user fees. Finally, in November 2007, voters authorized the issuance of $2 million in general obligation bonds to cover the costs of future land acquisition. These bonds have not yet been issued.

As of December 31, 2009, the Town’s total general obligation bonded indebtedness is $15,580,500 (of this total, $12,165,000 are bonds associated with the construction of the new high school). As of December 31, 2009, Falmouth’s gross (before state school aid debt subsidy) debt/valuation ratio was 0.70%. Including the state subsidy, the ratio is approximately 0.43%. A 5% debt/valuation ratio is the maximum debt burden that prudently should be carried. The total outstanding sewer revenue bond debt is $5,508,000

Credit Rating

As part of the Town’s borrowing process, the Town has its credit rating reviewed periodically by the two major credit rating agencies, Standard & Poor’s and Moody’s Investors Service. We are pleased to report that in 2009 the Town maintained its high credit ratings of “AA+” from Standard & Poor’s and “AA2” from Moody’s Investors Service.

Awards and Recognition

For the seventeenth consecutive year, the Town received the prestigious Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association. This is a national award that signifies a town’s financial report conforms to the highest standards of government accounting. Falmouth is one of only nine municipalities in the State of Maine to attain this distinction. Our goal is to maintain this honor every year. This report is available at Town Hall and on the Town’s website, www.town.falmouth.me.us.

In summary, the figures above show that the Town remains in solid financial condition, relative to state and national trends. In addition to these activities, the Finance Department staff handles numerous inquiries from citizens, employees and vendors. We strive to maintain an attitude of friendly service to the citizens despite the high volume of activity in this department. Special thanks go to the Finance Department staff, Peter Lund and Randy Davis, for their hard work and dedication throughout the year.

2009-2010 TAX RATES

<table>
<thead>
<tr>
<th>Property Tax Rate</th>
<th>Town</th>
<th>School</th>
<th>County</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$2.95</td>
<td>$8.85</td>
<td>$0.55</td>
<td>$12.35</td>
</tr>
<tr>
<td>Increase (decrease) from 2007-08</td>
<td>.05*</td>
<td>(.04)</td>
<td>(.01)</td>
<td>(.00)</td>
</tr>
<tr>
<td>% Increase (decrease) from 2007-08</td>
<td>1.8%</td>
<td>(0.5)%</td>
<td>(1.6)%</td>
<td>(0.0)%</td>
</tr>
</tbody>
</table>

* Five-cent Town increase reflects the “overlay” amount of $129,568 that was included in the 2009-10 tax levy, but not included in the 2009-10 appropriation budget.
Town of Falmouth Maine  
Balance Sheet: Governmental Funds  
June 30, 2009

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>Elementary School Construction Project Fund</th>
<th>Other Governmental Funds</th>
<th>Total Governmental Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$ 87,332</td>
<td>-</td>
<td>79,726</td>
</tr>
<tr>
<td>Investments</td>
<td>19,859,938</td>
<td>6,324,590</td>
<td>2,853,240</td>
</tr>
<tr>
<td>Receivables:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Taxes</td>
<td>624,447</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Lien</td>
<td>125,203</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Accounts</td>
<td>205,123</td>
<td>-</td>
<td>82,670</td>
</tr>
<tr>
<td>Due from other funds</td>
<td>136,766</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Inventories</td>
<td>3,905</td>
<td>-</td>
<td>10,301</td>
</tr>
<tr>
<td>Tax-acquired property</td>
<td>6,950</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td><strong>$ 21,049,664</strong></td>
<td><strong>6,324,590</strong></td>
<td><strong>3,025,937</strong></td>
</tr>
</tbody>
</table>

| Liabilities and Fund Balances | | | | |
| Accounts payable and accrued liabilities | 754,098 | - | 180,603 | 934,701 |
| Teachers accrued payroll | 2,065,812 | - | - | 2,065,812 |
| Deferred revenues | 570,626 | - | - | 570,626 |
| Due to other funds | - | - | 42,704 | 42,704 |
| **Total liabilities** | **3,390,536** | - | **223,307** | **3,613,843** |

Fund balances:  
Reserved for:  
Unemployment | 64,073 | - | - | 64,073 |
| Inventory | - | - | 10,301 | 10,301 |
| Perpetual care | - | - | 9,587 | 9,587 |

Unreserved, reported in:  
General fund:  
Designated | 7,702,412 | - | - | 7,702,412 |
Undesignated | 9,892,643 | - | - | 9,892,643 |
Capital project fund | - | 6,324,590 | - | 6,324,590 |
Special revenue funds | - | - | 2,782,742 | 2,782,742 |

**Total fund balances** | **17,659,128** | **6,324,590** | **2,802,630** | **26,786,348** |

**Total liabilities and fund balances** | **$ 21,049,664** | **6,324,590** | **3,025,937** |

Amounts reported for governmental activities in the statement of net assets are different because:  
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds. | 47,844,235 |
Other long-term assets are not available to pay for current period expenditures and, therefore, are deferred in the funds. | 570,626 |
Internal service funds are used by management to charge the costs of fleet management to individual funds. The assets and liabilities of the internal service funds are included in governmental activities in the statement of net assets. | 4,661 |
Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore, are not reported in the funds. | (26,553,607) |

**Net assets of governmental activities** | **$ 48,652,263**

The notes to the financial statements are an integral part of this statement.
Town of Falmouth Maine  
Statement of Revenues, Expenditures and Changes in Fund Balances  
Governmental Funds  
For the Year Ended June 30, 2009

<table>
<thead>
<tr>
<th>Elementary School Construction</th>
<th></th>
<th>Other Governmental Funds</th>
<th>Total Governmental Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Project Fund</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>REVENUES</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Taxes:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Property</td>
<td>$ 25,497,488</td>
<td>-</td>
<td>1,520,946</td>
</tr>
<tr>
<td>Excise</td>
<td>2,293,503</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Licenses, fees and permits</td>
<td>407,368</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Intergovernmental</td>
<td>10,607,853</td>
<td>-</td>
<td>1,558,997</td>
</tr>
<tr>
<td>Charges for services</td>
<td>552,968</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Fines and forfeitures</td>
<td>51,634</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Investment earnings</td>
<td>321,864</td>
<td>5,928</td>
<td>-</td>
</tr>
<tr>
<td>Miscellaneous / reserves</td>
<td>117,054</td>
<td>-</td>
<td>1,143,549</td>
</tr>
<tr>
<td><strong>Total revenues</strong></td>
<td>39,849,552</td>
<td>5,928</td>
<td>4,220,501</td>
</tr>
</tbody>
</table>

| EXPENDITURES                  |         |                         |                         |
| Current:                      |         |                         |                         |
| General government            | 823,859  | -                       | -                       | 823,859    |
| Financial management          | 1,045,976| -                       | -                       | 1,045,976  |
| Public safety                 | 2,829,745| -                       | -                       | 2,829,745  |
| Public works                  | 1,887,416| -                       | -                       | 1,887,416  |
| Community development         | 572,745  | -                       | 87,514                  | 660,259    |
| Community programs            | 453,648  | -                       | 676,915                 | 1,130,563  |
| Education                     | 25,471,592| 1,747,178              | 1,371,420               | 28,580,190 |
| Non-departmental              | 456,878  | -                       | 374,189                 | 831,067    |
| County tax                    | 1,141,698| -                       | -                       | 1,141,698  |
| Debt service:                 |         |                         |                         |           |
| Principal                     | 1,545,000| -                       | 38,500                  | 1,583,500  |
| Interest                      | 852,764  | -                       | 2,453                   | 855,217    |
| Capital outlay:               |         |                         |                         |           |
| Capital improvements and reserves | 3,229,143| -                       | 1,404,197               | 4,633,340  |
| **Total expenditures**        | 40,283,470| 1,747,178              | 3,955,188               | 45,985,835 |

| Excess (deficiencies) of revenues over (under) expenditures | (423,918) | (1,741,230) | 285,313 | (1,909,855) |

| OTHER FINANCING SOURCES (USES) |         |                         |                         |
| Transfers in - Route One TIF special revenue fund | 285,000 | -                       | -                       | 285,000    |
| Transfers out - general fund | -         | (285,000)               | (285,000)               |            |
| Bond anticipation note proceeds | -          | 8,065,840              | -                       | 8,065,840  |
| **Total other financing sources (uses)** | 285,000 | 8,065,840              | (285,000)               | 8,065,840  |

| Net change in fund balances | (146,918) | 6,324,590              | (19,687)                | 6,155,985  |

| Fund balances - beginning | 17,808,046| -                       | 2,822,317               | 20,630,363 |

| Fund balances - ending | $ 17,559,128| 6,324,590              | 2,802,630               | 26,786,348 |

*The notes to the financial statements are an integral part of this statement.*
Town of Falmouth Maine
Statement of Revenues, Expenditures and Changes in Fund Balances
Budget and Actual
General Fund
For the Year Ended June 30, 2009

Statement 6

TOWN OF FALMOUTH, MAINE
Statement of Revenues, Expenditures and Changes in Fund Balance
Budget and Actual
General Fund
For the Year Ended June 30, 2009

<table>
<thead>
<tr>
<th>Budgeted amounts</th>
<th>Original</th>
<th>Final</th>
<th>Actual amounts</th>
<th>Variance with final budget positive (negative)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>REVENUES</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Taxes:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Property</td>
<td>$25,349,130</td>
<td>25,349,130</td>
<td>25,497,488</td>
<td>148,358</td>
</tr>
<tr>
<td>Excise</td>
<td>2,400,000</td>
<td>2,400,000</td>
<td>2,293,503</td>
<td>(106,497)</td>
</tr>
<tr>
<td>Licenses, permits and fees</td>
<td>464,600</td>
<td>464,600</td>
<td>407,368</td>
<td>(57,232)</td>
</tr>
<tr>
<td>Intergovernmental revenues</td>
<td>7,703,062</td>
<td>7,701,062</td>
<td>8,027,985</td>
<td>326,923</td>
</tr>
<tr>
<td><strong>Charges for services</strong></td>
<td>551,900</td>
<td>551,900</td>
<td>552,963</td>
<td>1,066</td>
</tr>
<tr>
<td>Fines and forfeitures</td>
<td>44,400</td>
<td>44,400</td>
<td>51,634</td>
<td>7,234</td>
</tr>
<tr>
<td>Investment earnings</td>
<td>325,000</td>
<td>325,000</td>
<td>321,684</td>
<td>(3,316)</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>31,000</td>
<td>31,000</td>
<td>117,054</td>
<td>86,054</td>
</tr>
<tr>
<td><strong>Total revenues</strong></td>
<td>36,867,092</td>
<td>36,867,092</td>
<td>37,269,684</td>
<td>402,592</td>
</tr>
</tbody>
</table>

| **EXPENDITURES**  |          |       |                |                                               |
| Current:          |          |       |                |                                               |
| General government | 787,285   | 827,285 | 823,859       | 3,426                                         |
| Financial management | 1,090,018 | 1,090,018 | 1,045,976 | 44,042                                       |
| Public safety     | 2,891,857 | 2,891,857 | 2,829,745 | 62,112                                       |
| Public works      | 1,560,622 | 1,960,622 | 1,857,416 | 103,206                                      |
| Community development | 577,961 | 577,961 | 577,745 | 216                                           |
| Parks and community programs | 459,950 | 459,950 | 453,648 | 6,302                                         |
| Education         | 24,491,615 | 24,491,615 | 22,891,724 | 1,599,891                                    |
| Non-departmental  | 509,607 | 509,607 | 459,878 | 49,729                                       |
| County tax        | 1,141,698 | 1,141,698 | 1,141,698 | -                                             |
| Capital outlay:   |          |       |                |                                               |
| Capital improvements and reserves | 8,541,780 | 8,666,780 | 3,229,149 | 5,437,631                                    |
| Debt service:     |          |       |                |                                               |
| Principal         | 1,545,000 | 1,545,000 | 1,545,000 | -                                             |
| Interest          | 854,925   | 854,925 | 852,794       | 2,131                                         |
| **Total expenditures** | 44,847,318 | 45,912,318 | 37,703,602 | 7,308,716                                    |

| Excess (deficiency) of revenues over (under) expenditures | (7,980,226) | (8,145,226) | (433,918) | 7,711,308 |

**OTHER FINANCING SOURCES**

| Transfers in - Route One TIF special revenue fund | - | - | 285,000 | (285,000) |
| Utilization of carryforward balances | 7,730,226 | 7,730,226 | - | 7,730,226 |
| Budgeted use of fund balance | 250,000 | 250,000 | - | 250,000 |
| Supplemental appropriations | - | 165,000 | - | 165,000 |
| **Total other financing sources** | 7,980,226 | 8,145,226 | 285,000 | 7,860,226 |

| Net change in fund balance | - | - | (148,918) | (148,918) |

| Fund balance - beginning | 17,808,046 | 17,808,046 | 17,808,046 | - |
| Fund balance - ending | $17,808,046 | 17,808,046 | 17,659,128 | (148,918) |

The notes to the financial statements are an integral part of this statement.
**Real Estate Taxes**

**2004-05 LIENS RECEIVABLE**
- ROY, WILLIAM V & LOIS L 12 CHURCH ST 2,005.96
- HASKELL, JAMES L SUNSET RD 317.47

**2005-06 LIENS RECEIVABLE**
- ROY, WILLIAM V & LOIS L 12 CHURCH ST 2,038.45
- SMALL, DON 2 UNDERWOOD RD 326.69

**2006-07 LIENS RECEIVABLE**
- ROY, WILLIAM V & LOIS L 12 CHURCH ST 1,949.99
- TYZZER, RICHARD E 1 FALLS RD 691.58

**2007-08 LIENS RECEIVABLE**
- HASKELL, JAMES L SUNSET RD 3,071.03
- HASKELL, JAMES L 41 SUNSET RD 2,571.03

**2008-09 LIENS RECEIVABLE**
- ROY, WILLIAM V & LOIS L 12 CHURCH ST 2,758.26
- HASKELL, JAMES L SUNSET RD 355.90

**Personal Property Taxes**

**2005-06 TAXES RECEIVABLE**
- FORESIDE APPRAISAL CO. 410 MIDDLE RD 95.23

**2006-07 TAXES RECEIVABLE**
- FORESIDE APPRAISAL CO. 410 MIDDLE RD 100.80

**2007-08 TAXES RECEIVABLE**
- FORESIDE APPRAISAL CO. 410 MIDDLE RD 28.80

**2008-09 TAXES RECEIVABLE**
- FORESIDE APPRAISAL CO. 410 MIDDLE RD 139.76

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**Town of Falmouth—Outstanding Taxes (May 31, 2010)**

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**FALMOUTH ANNUAL REPORT 2009**
Community Development Department

Amanda L. Stearns, AICP
Community Development Director

Planning Office

- Provides research, administrative and technical assistance to the Town Manager, Town Council, Planning Board, Board of Zoning Appeals, Long Range Planning Advisory Committee, Conservation Commission, Council sub-committees, Community Facilities Committee, Open Space Committee, Workforce Housing Group, other department heads, and citizens.
- Provides long-range planning expertise to the Town Manager and Town Council including the Comprehensive Plan as well as special studies and reports.
- Implements and enforces land use regulations through site plan and subdivision reviews.
- Assists the Town Council with the development of land use policy for the Town.

Codes Office

- Provides official Zoning Ordinance interpretations and administrative support for the Board of Zoning Appeals, including review of applications and providing pre-application guidance to applicants.

Code Enforcement Officer Certification and Training

Code Enforcement Officers are certified by state statute and have a legal obligation to maintain minimum Continuing Education Units for their certifications.

Board of Zoning Appeals (BZA) Activities

The BZA hears and decides appeals where it is alleged there is an error in any decision or interpretation made by the Building Inspector or Code Enforcement Officer in the enforcement of the Zoning and Site Plan Review Ordinance. The BZA also grants conditional use permits after considering the characteristics and location of a proposed use, and grants variances from Zoning Ordinance restrictions on height, lot size, lot coverage and setback. The BZA heard 60 cases in 2009.

Long-Range Planning

The focus in long-range planning has been on the Route One corridor and a review of the 2005 study. Staff is working with the Community Development Committee to review and make recommendations to the Town Manager and the Town Council. It is expected that the Comprehensive Plan update will begin in 2010.
Special Projects

Guided by the Town Council’s Annual Work Plan and other initiatives of the Council and Town Manager, the Department has participated and provided staff assistance and advice for numerous projects:

- **Greater Portland Transit District (METRO)** – assisted with the study of an expanded bus route in Falmouth.

- **Workforce Housing** – upon review, the Council decided not to proceed with a proposal by Developers Collaborative for a 48-unit housing development on a Town-owned parcel off Woods Road and disbanded the ad-hoc Workforce Housing Commission. This subject will be addressed during the update of the Comprehensive Plan.

- **Communities Facilities** – with guidance from the Council, the Community Facilities Planning Committee has continued to explore the reuse of several facilities: Town Hall, Plummer-Motz and Lunt schools, Pleasant Hill Fire Station and the Falmouth Memorial Library. The committee organized a public forum and on-line survey and developed architectural plans and cost estimates.

- **Economic Development** – as directed by the Council, staff worked with the Town Manager to develop an economic development resource website, including an available commercial property database for potential buyers and tenants interested in locating or expanding in Falmouth.

- **Falmouth Shopping Center** – with guidance from the Community Development Committee and cooperation with the property owner, staff organized a charrette and on-line survey for future development of the property on Route One. The charrette explored possibilities for the site while understanding its limitations, identified acceptable and unacceptable uses, as well as preferred design features. A report on the event and survey will be prepared by Planning Decisions.

- **Street Acceptance Ordinance** – at the direction of Council, and working with the Ordinance Committee, staff has prepared a re-write of the existing Street Acceptance ordinance and is developing a policy for street connectivity.

- **Tax Increment Financing (TIF)** – working with other departments and the Town Manager, staff prepared a comprehensive update of the Route One and Exit 10 TIF Districts. The update was approved by the Council, comments were received from the State, revisions were made, and the Town is awaiting final approval from the State.

- **Highland Lake Watershed** – in conjunction with the Town of Windham and Cumberland County Soil and Water Conservation District, staff have been assisting with the development and implementation of a state grant for water quality improvements in the Highland Lake Watershed.

- **Census 2010** – assisted by the Assessing Department, staff worked with the US Bureau of the Census to update street addressing and new construction data for the upcoming decennial census.

- **FEMA Draft Map Review**—Several coastal communities staff contracted with Sebago Technics to review the draft maps for coastal areas.

### Street Acceptance

In October 2009, the Town Council removed a moratorium on the acceptance of private streets as public ways. Four developments applied for their streets to be accepted. Staff received these applications, inspected the properties and reviewed all documentation before drafting a memo to the Council with their recommendations. Of these four applications, three were accepted as public streets (Sherman Way, the streets of the Foreside Arbors development—Arborside Road, Wisteria Lane, and Ledge Rock Circle—and Red Oak Drive) and one remains in process.
Ordinance Amendments
The following amendments were researched and prepared by staff with initiation and policy direction from the Council:

- **Middle Road Special District** - Staff researched and prepared an amendment to the parking allowance for the conditional zoning district for 234 Middle Road (Adopted March 9, 2009).
- **Shoreland Zoning Map** - Staff prepared an amendment to the Shoreland Zoning map to amend the shoreland zoning in the Tidewater Master Plan Development District from Limited Residential to Limited Commercial (Adopted March 9, 2009).
- **Shoreland Zoning** - As required by the state, staff worked with LPAC to develop amendments to conform with the state required updates (Adopted May 26, 2009).
- **Temporary Signs** – Staff researched and prepared an amendment to address the types and numbers of temporary signs permitted for new or relocated businesses (Adopted May 26, 2009).
- **Commercial Signs** – Staff prepared ordinance amendments to correct an unintended conflict between the West Falmouth Master Plan Development District and the Route 100 Corridor Overlay District regarding signage (Adopted June 15, 2009).
- **Retirement Community Overlay District** – Staff reviewed and developed ordinance language for various changes to the provisions of the Retirement Community Overlay District (Adopted October 13, 2009).
- **Other Amendments** – staff also researched the placement of temporary banners in the public right of way, practical difficulty variances, the storage of recreational vehicles, nonconforming uses, structures and lots, and began organizational work on a full administrative rewrite of the Zoning and Subdivision Ordinances.

Fees
See the chart below for a history of permit activity over the past 10 years.

<table>
<thead>
<tr>
<th></th>
<th>2000</th>
<th>2001</th>
<th>2002</th>
<th>2003</th>
<th>2004</th>
<th>2005</th>
<th>2006</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Building Permits</strong></td>
<td>333</td>
<td>274</td>
<td>361</td>
<td>315</td>
<td>307</td>
<td>235</td>
<td>228</td>
<td>216</td>
<td>194</td>
<td>235</td>
</tr>
<tr>
<td><strong>Other Permits</strong></td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>608</td>
<td>466</td>
<td>378</td>
<td>671</td>
<td>490</td>
<td>610</td>
</tr>
<tr>
<td><strong>New Single Family</strong></td>
<td>91</td>
<td>50</td>
<td>58</td>
<td>51</td>
<td>43</td>
<td>55</td>
<td>71</td>
<td>61</td>
<td>28</td>
<td>53</td>
</tr>
<tr>
<td><strong>New Commercial</strong></td>
<td>5</td>
<td>2</td>
<td>4</td>
<td>1</td>
<td>3</td>
<td>1</td>
<td>3</td>
<td>8</td>
<td>18</td>
<td>1</td>
</tr>
<tr>
<td><strong>BZA Applications</strong></td>
<td>58</td>
<td>43</td>
<td>86</td>
<td>63</td>
<td>63</td>
<td>42</td>
<td>52</td>
<td>88</td>
<td>57</td>
<td>60</td>
</tr>
<tr>
<td><strong>Building Permit Fees (in $)</strong></td>
<td>90,697</td>
<td>90,976</td>
<td>110,925</td>
<td>129,070</td>
<td>190,570</td>
<td>231,924</td>
<td>121,317</td>
<td>139,511</td>
<td>78,914</td>
<td>134,591</td>
</tr>
<tr>
<td><strong>Other Permit Fees (in $)</strong></td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>54,121</td>
<td>89,341</td>
<td>45,120</td>
<td>63,520</td>
<td>78,020</td>
<td>50,225</td>
<td>59,558</td>
</tr>
</tbody>
</table>
Planning Board Activities

Falmouth experienced a slight increase in residential development in 2009, as indicated in the graph below.

- The Planning Board approved four private ways and one subdivision for a total of 12 new single family housing lots.
- Non-residential projects approved in 2009 include:
  - New elementary school and associated athletic fields
  - Redevelopment of a 3,630 square foot mixed-use building at 234 Middle Road
  - New 12,000 square foot office building on Northbrook Drive
  - Redevelopment of the Foreside Place property at 202 Route One, including a new 2,000 square foot Gorham Savings Bank

Summary

The Community Development Department looks forward to serving the town in the coming year. It is the goal of the Department to develop an efficient and effective process for land development and planning that supports the policies of the Council, implements the ordinances and regulations adopted by the Town, and is transparent and predictable to our customers.
Information Systems

The mission of this department is to provide development, maintenance, training and oversight of the town’s information systems. This includes supporting users, hardware and software, GIS administration, website maintenance, phone system management, security system maintenance, Cable TV administration and the Town’s wide area network. Mike McDade is the Cable TV Station Manager and assists with information systems support.

Highlights of the year include:

- Provided full-time computer support to the town’s 125 users, nine remote sites, and 24 network servers.
- Worked with the One Falmouth Committee to develop and request submittals for an Information Technology Network Discovery and Strategic Plan. The results of the study will be available in Spring 2010.
- Upgraded the Virtual Server Environment to Xenserver. This upgrade lowered maintenance costs and enhanced the town’s virtual performance.
- Implemented a new security system at Town Hall and installed security cameras at Public Works. All security is monitored by Public Safety Dispatch which allows centralization and management of the system.
- Installed air cards in all patrol units. These devices provide better coverage and connectivity to the police records management system.
- Moved the Town’s Financial server to an ASP (Application Service Provider) environment. The server is now hosted by Munis at their building on Route 1 in Falmouth. This move will provide greater redundancy and higher availability of the town’s financial system.
- Combined printer maintenance contracts with the School Department. By combining contracts with the Schools, we are able to save on printing maintenance, supplies, and cost per page.
- Began negotiations with Time Warner Cable to renew the Town’s Franchise Agreement. This agreement is negotiated every ten years.
- Broadcast and recorded over 215 meetings and presentations. Created 24/7 streaming of Channel 2 and Web viewing (on-demand) of meetings and other special programming on town website and created a YouTube site.
- Connected the high school to town hall via fiber which allows the high school to broadcast taped and live meetings from the auditorium.
- Continuous support and maintenance of the Town’s website.
- Produced and edited a variety of special program videos. These videos included a memorial video for Gam Beam, a K-9 Video for the Police Department, videos for Community Facilities Planning Committee events, Metro commercials and a Falmouth Shopping Center video.
Assessing Department

The Assessor is responsible for the discovery and determination of market value of all real and personal property for the collection of property taxes. These duties and responsibilities are completed annually and must comply with Maine's property tax laws.

Anne Gregory, Assessor

Highlights of the Year:

Since we completed a revaluation of all residential and commercial properties in 2008, a great deal of our time in 2009 was devoted to 2008 abatement appeals. Thirty property owners appealed their assessed values and nine appealed the Assessor's decision to the Board of Assessment Review. The Board denied seven and granted partial abatements on two appeals. I would like to thank my Administrative Assistant, Pamela Given; and my Data Collection and Revaluation Consultant, Diana Calder; for their hard work during the past year.

In 2009, the most frequently asked question was: “My property value has declined so why aren’t you reducing my assessed value?” Currently, all assessed values are based on the 2008 revaluation. The primary goal in assessing property for the collection of taxes, is to establish equity to ensure that similar properties have similar assessments. Since all assessed values were determined using comparable sales that occurred during the same time period, equity is maintained. For the 2008 revaluation, the time period was January 2006 through October 2007.

If every property is under assessed by 20%, equity is achieved. If every property is over assessed by 10%, then equity is achieved. In addition, a revaluation takes two years to complete. Even if we started in 2009, the project would not be finished until September 2011.

For the past eight months, the number of monthly property sales has stabilized. For 2009, the average residential selling price was $457,000. For 2008, the average was $476,000.

Please do not hesitate to visit or call our office to review your property’s data and assessed value calculation. For tax maps, property sales, property records cards and annual assessment data, visit our web pages at http://www.town.falmouth.me.us/Pages/FalmouthME_Assessor/index

From Budget to Tax Bill

\[
\begin{align*}
\text{From Budget to Tax Bill} & \\
\text{\$27,124,364 (FY09/10)} & \\
\text{Portion of Budget funded by Property Tax} & \\
\text{\$2,196,304.800 (4/1/09)} & \\
\text{Total Town Taxable Value} & \\
\text{= \$0.01235} & \\
\text{Tax Rate \times} & \\
\text{\$475,000} & \\
\text{Property Value = \$5,866} & \\
\end{align*}
\]

Property Value = Tax Bill

Falmouth Real & Personal Property Value

\$2,416,686,300

Commercial Value
13%

Exempt Value
3%

Residential Value
84%
The April 1, 2009, assessment year included the following activity from 4/08 to 3/09:

<table>
<thead>
<tr>
<th>Activity Description</th>
<th>Count/Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>Real Estate Parcels</td>
<td>5,228 Residential: 4,854, Commercial: 216, Exempt: 158</td>
</tr>
<tr>
<td>Personal Property business accounts</td>
<td>516</td>
</tr>
<tr>
<td>Homestead Exemptions</td>
<td>3,072 $13,000</td>
</tr>
<tr>
<td>Veteran Exemptions</td>
<td>306 $6,000 and $50,000 for paraplegic veterans</td>
</tr>
<tr>
<td>Blind Exemptions</td>
<td>9</td>
</tr>
<tr>
<td>Parcels classifying 1,410 acres in Tree Growth program</td>
<td>54</td>
</tr>
<tr>
<td>Parcels classifying 411 acres in Farmland program</td>
<td>13</td>
</tr>
<tr>
<td>Parcels classifying 66 acres in Open Space program</td>
<td>3</td>
</tr>
<tr>
<td>Deeds recorded at Registry of Deeds</td>
<td>407</td>
</tr>
<tr>
<td>BETR forms for businesses applying for reimbursement of personal property taxes.</td>
<td>32</td>
</tr>
<tr>
<td>BETE accounts for businesses with exempt personal property equipment</td>
<td>30</td>
</tr>
<tr>
<td>Site inspections for data collection of building changes.</td>
<td>536</td>
</tr>
<tr>
<td>Net new lots created (new lots less deleted/combined lots)</td>
<td>24</td>
</tr>
<tr>
<td>Total Real Property Value</td>
<td>$2,278,623,900</td>
</tr>
<tr>
<td>Total Personal Property/Business Equipment Value</td>
<td>$38,062,400</td>
</tr>
<tr>
<td>Less Exempt Real Property Value</td>
<td>$78,340,500</td>
</tr>
<tr>
<td>Less Personal Exemptions (Veterans, Blind, Parsonages) not reimbursed by State.</td>
<td>-2,104,000</td>
</tr>
<tr>
<td>Less 50% Homestead Exemptions not reimbursed by State.</td>
<td>-19,968,000</td>
</tr>
<tr>
<td>Total TIF (Tax Increment Financing) Districts' captured real &amp; personal property value; taxes generated from TIF assessments applied to specific TIF projects.</td>
<td>-122,718,000</td>
</tr>
<tr>
<td>Total Non TIF Taxable Value</td>
<td>$2,093,555,800</td>
</tr>
</tbody>
</table>

*IMPORTANT DATES*

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>April 1, 2009</td>
<td>Ownership &amp; Assessment of Property Fixed (State Taxation Law Title 36 §502)</td>
</tr>
<tr>
<td>July 1, 2009</td>
<td>Beginning of Municipal Fiscal Year (determined by Town Charter)</td>
</tr>
<tr>
<td>September 25, 2009</td>
<td>Commitment Date - Tax Rolls committed to Tax Collector (determined by Assessor)</td>
</tr>
<tr>
<td>November 5, 2009</td>
<td>First Half of FY 09/10 Annual Tax Due Date (determined by Town Council)</td>
</tr>
<tr>
<td>December 1, 2009</td>
<td>Total Personal Property Tax Due (determined by Town Council)</td>
</tr>
<tr>
<td>March 29, 2010</td>
<td>Deadline for Filing Abatement Appeals (185 days after Commitment, Title 36 §841)</td>
</tr>
<tr>
<td>May 6, 2010</td>
<td>Second Half of FY 09/10 Annual Tax Due Date (determined by Town Council)</td>
</tr>
<tr>
<td>June 30, 2010</td>
<td>End of Municipal Fiscal Year (determined by Town Charter)</td>
</tr>
</tbody>
</table>

PROPERTY TAX RELIEF

The Maine Residents Property Tax & Rent Refund “Circuit Breaker” program is administered by the State. Eligible Maine residents can receive a partial refund of property taxes and/or rent paid on their primary residence. File online at http://www.maine.gov/revenue/taxrelief/trr.htm for refunds of property tax assessed and rent paid during 2008. The application period is August 1, 2009 through May 31, 2010.

Please visit our website at www.town.falmouth.me.us/Pages/FalmouthME_Assessor/index or contact the Assessing Office for information about Veteran, Homestead & Blind Exemptions, Tree Growth, Open Space & Farmland Classifications, and Charitable & Benevolent Institutions.
The Fire-EMS Department provides fire and emergency medical services to the citizens of Falmouth. Operating from three fire stations, the mostly volunteer department is active in the community with a variety of programming and public education initiatives.

The past year has been extremely busy for the men and women of the Falmouth Fire-EMS Department. In 2009, the department responded to 1,517 calls for service. Calls for service have increased by 207 incidents, or 16%, since 2006, and by 48% since 2003.

Office Organization and Staffing

Falmouth Fire-EMS is a combination department comprised of three full-time employees, 13 part-time per-diem employees, and 104 volunteer, paid on call, members. The department is led by Chief Howard Rice, Jr., Assistant Chief Doug Patey and Office Administrator Suzanne Grace.

All three full-time employees are cross trained in firefighting and emergency medical services and team with the on duty per-diem firefighter/paramedic and volunteers to respond to emergencies.

The Headquarters Division staff are active members on various town and local committees, including the Town of Falmouth Safety Committee, Falmouth Schools Safety Committee, Falmouth Energy Committee, Maine Medical Center EMS Chiefs, Metro Portland Fire Chiefs, Cumberland County Fire Chiefs, and the Maine Coastal Fire Chiefs.

Per Diem Firefighter/Paramedics

Beginning on July 1, 2009, Central Fire Station is staffed 24-hours per day, 7 days a week with a Per-Diem Firefighter/Paramedic. The Per-Diem FF/Medic staffs an ambulance at Central Station and, along with volunteer members, responds to medical and fire emergencies across town. The ambulance is equipped with firefighting tools including breathing apparatus and hand tools, as well as air monitoring equipment, allowing the crew to work with responding volunteer firefighters who arrive on the fire apparatus.

Before July 1, 2009, Per-Diem employees worked daytime shifts from 7 a.m. to 7 p.m. with night paramedic coverage provided by the Town of Cumberland. An analysis showed response times would decrease by housing a paramedic (with firefighter duties) at Central Station in Falmouth.

In addition to responding to an average of four emergency calls per day, the Per-Diem FF/Medic maintains equipment, completes reports, trains volunteers and performs various fire prevention tasks.

Stations

After a detailed review, analysis, three public hearings, and multiple community meetings, the Pleasant Hill Fire Station was closed in 2009. The station, a fixture on Allen Avenue since 1923, had shown a significant drop in active volunteers and emergency responses. An analysis confirmed that by adding a staffed Per-Diem Firefighter/Paramedic at Central Station during evening hours, there would
not be a drop in the level of service provided to the Pleasant Hill neighborhood. The active membership of the Pleasant Hill Fire Company was moved to the remaining stations and a fire engine was retired from service, dropping the number of fire apparatus in town by one. Savings realized from the station closure and reduction in the fleet covered the increased cost of having a 24x7 Per-Diem Firefighter/Paramedic staffed at Central Station.

An overnight stipend program started in 2009 provides a minimum of one volunteer overnight responder at Central Station each night. Often, there are two volunteers on duty with the Per-Diem Firefighter/Paramedic. The ability to have two people stationed at Central with the ambulance provides for a quick response to any fire and EMS call.

**Emergency Management**

Falmouth Emergency Management, led by EMA Director Howard Rice, Jr., was busy in 2009 updating the emergency operations plan, coordinating various community-wide projects and developing an Emergency Management Hotline. The hotline, reached at (207) 699-5241, contains a message that is updated during emergencies. It was used to provide information on the H1N1 virus in 2009, as well as provide information during major storms. If a major emergency occurred in Falmouth, residents can use the number to obtain information such as shelter locations, road closures, and other details.

Falmouth Emergency Management worked with the Falmouth Schools and Town Administration to provide community outreach about the H1N1 virus in 2009. Three H1N1 flu shot clinics were held in Falmouth to provide the vaccine to at-risk populations and over 2,400 vaccinations were administered.

Standard Operating Guidelines were created for opening a shelter at the high school using the American Red Cross Shelter trailer stored in Falmouth. The trailer contains cots, blankets and other supplies. For more information on shelters or about Emergency Management please visit our website.

**Student Live-in Program**

In August 2009, the Falmouth Fire-EMS Department began its first year in the Southern Maine Community College (SMCC) Public Safety Live-in Program. The program, in place in areas such as Scarborough and South Portland for 20 years, provides full-time college students a bunk room at a local Fire Station in return for providing service to the Fire-EMS Department.

Four students comprised the first class of live-in students in Falmouth and resided at the Winn Road Fire Station. When not taking classes, each student provided 12 hours of on-duty coverage at Central Station, in addition to providing on-call volunteer coverage at least 5 nights per week from the Winn Road Station. They also attended weekly department trainings with the rest of the membership, and assisted with fire prevention, child passenger safety, and life safety inspections.

**Coverage at Events**

Falmouth Fire-EMS provides EMS coverage at many town sporting events. An ambulance was staffed for all varsity and junior varsity home football games in 2009, as well as the cross country championships at Community Park and the Fall Soccer Classic.

**Public Education/Fire Prevention/Life Safety Activities**

The Falmouth Fire-EMS Department visits schools and daycare providers to discuss fire safety and also hosts groups at the fire station for tours and discussions. During Fire Prevention Week in October 2009, Falmouth Fire-EMS visited eight daycares and preschools and spoke with over 300 children. The department also presented life safety workshops and training at OceanView, Sedgewood Commons, and the Blackstone Apartments. The topics included fire safety, injury prevention (slips and falls), and medication lists for the ambulance.
Car Seat Inspections/Child Passenger Safety Grant

Falmouth Fire-EMS continues to coordinate the most widely attended car seat inspection station in the State of Maine. In 2009, 434 car seats were inspected at the monthly car seat inspection station at Central Station as well as at other community events sponsored by Falmouth Fire-EMS. Over 500 parents attended the events to receive instruction and education to properly and safely transport their children. Maine Medical Center has been an important partner for helping to promote the inspection station as well as providing two of their NICU nurses to inspect car seats each month in Falmouth. In addition to the seat inspections, six new car seats were provided to families who needed a car seat but who could not afford a new one.

For the second year, the department received a $150,000 grant from the Maine Bureau of Highway Safety to continue and expand child passenger safety outreach efforts. The grant allowed us to conduct two National Standardized Child Passenger Safety Technician Certification Classes where a total of 19 participants from police, fire, EMS, hospital, school and transportation services received certification as child passenger safety technicians.

Training

In 2009, Falmouth Fire-EMS began an aggressive firefighting training program. A Firefighter Level I and II Academy was hosted in Falmouth, and after 10 months and over 200 hours of training, 32 members of the department received National Pro-Board Certification at Firefighter Levels I and II. The program consisted of weekly trainings on Monday and Thursday nights, and monthly trainings on Saturday. The course taught practical skills including fighting building fires, performing search and rescue, removing trapped patients from vehicles, identifying hazardous materials, working off ladders, and learning various knots to hoist and lower equipment. In December, the students passed two written and one practical exam given by Maine Fire Training and Education. The time spent by students to complete the coursework and certification totaled over 8,000 volunteer hours.

Membership

Volunteer membership in Falmouth has never seen higher levels. Over 100 dedicated people currently volunteer to respond to emergencies, train, and perform fire prevention functions in Falmouth. Assisting the Headquarters Staff in managing the crews are two volunteer Deputy Chiefs, Jay Hallett and Tom Martelle. Deputies Hallett and Martelle help coordinate the response, training, and administration of the three fire stations and their members. Each station makes up a Company, and is led by a Station Captain. Each crew of firefighters and emergency medical technicians is led by a Company Lieutenant who serves as the first-line supervisor. Currently, there are three Captains and ten Lieutenants in the department. These officers meet monthly with the Administrative Staff to analyze, update and implement the management plan of the department, as well as attend weekly training to lead their crews.

Being a Firefighter or Emergency Medical Technician requires many hours of training. Falmouth Fire-EMS is proud to have a large number of individuals who have worked hard to obtain and maintain certification in both fire and EMS. The current roster now includes 51 members who have completed both Firefighter Levels I and II, 9 members who have completed Firefighter Level I, and 76 members who have current EMS certifications. The department trains each Monday night for 2 hours weekly to remain up to date with new technology, techniques, and information.

If you would like more information about Fire-EMS membership, please come to Central Station or visit our website at: http://www.town.falmouth.me.us/Pages/FalmouthME_Fire/index.
Police Department

The Falmouth Police Department experienced many challenges this year. The department was tasked with managing budgets cuts, reduction of patrol personnel (retirements) and an increased demand for police services.

With challenges come opportunities and the department has become resourceful in these economic times by receiving federal and state grant money to supplement equipment purchases and enforcement operations. We have become one of the first departments in Maine to receive funding to install idling technology in the cruisers to reduce idling time and vehicle emissions. The department implemented a “no idling policy” and through operational goals, fuel consumption has been reduced by 15%. The command staff is committed to reducing fuel consumption and in 2010 all non-patrol vehicles will be cycled out for more efficient and smaller engine size vehicles. In 2009, the department replaced one of these vehicles with a hybrid vehicle.

In 2008, K-9 Yardie retired from the department. In the fall of 2009, the Falmouth Police Department became the first department in the Northeast to work with the United States Department of Defense to acquire a free working dog from the military. Lt. Kilbride travelled to San Antonio, Texas, for three days where he was able to obtain K-9 Maxi, a two-year-old German Shepherd from Germany. K-9 Maxi could not perform in the military environment, but was ideal for police work in the Northeast. The acquisition of this dog saved the department $7000 and a grant of $4100 was used to purchase equipment which reduced the strain on the operating budget. K-9 Maxi is currently in training with Sgt. Kevin Conger and is expected to be certified for assignments by the spring of 2010.

New Hires & Promotions

Officer Dan Austin was hired in the summer of 2009 and brings twenty years of service at the Westbrook Police Department. Dan’s positive attitude and dedication is a natural fit in the department. Dan also worked as a Reserve Officer in Falmouth before joining the department in a full-time position.

Officer Kurt Fegan was hired in the summer of 2009 and completed 18 weeks at the Maine Criminal Justice Academy in the fall of 2009. Kurt is a US Marine currently in the Marine Reserves and served two tours in Iraq on active duty. Kurt has an Associate’s Degree in Criminal Justice and is pursuing a Bachelor’s degree. Kurt is a natural leader, and has already made many contributions in the community.

Detective Tom Brady was promoted to Communications Supervisor in 2009. Tom served in patrol for over twenty years and brings this department, and citizens, his law enforcement experience and detailed knowledge of the town. Tom supervises four full-time and two part-time personnel who handled over 24,000 calls for service by police and over 1500 Fire and EMS calls in 2009. Tom is a welcome addition to the command structure and his expertise will only enhance and expand our operations for 2010.
In February 2009, Officer Wayne Geyer was promoted to Detective. Det. Geyer has over 17 years of experience and brings enthusiasm and a commitment to excellence to the position. During 2009, the detective bureau investigated over 204 index crimes (assaults, robberies, burglaries and thefts) and cleared 46% of these cases. This is one of the highest clearance rates in Cumberland County.

**Highlights of the year**

- Grants received include:
  - $5200 to purchase an ATV and safety equipment for off road enforcement, fire and rescue operations
  - $2500 to purchase six new radar units for the cruisers
  - $4100 to support the operational cost of the new K-9
  - $6000 to purchase body armor for the officers
  - $2200 for enforcement details related to speed, OUI and seatbelt enforcement
  - $3300 to install technology that would reduce cruiser idling time and emissions

- Officers issued 3,984 traffic summons and written warnings for 2009
- Officers responded to 261 motor vehicle accidents in 2009, a decrease of 189 accidents from 2008
- Officers responded to 24,630 calls for service
- Officers and dispatchers attended 1250 hours of training during the year to continue and enhance their service level
- Monthly productivity reports posted on our webpage to highlight activity
- Regional Crime Lab opened in 2009 providing the department with a state the art facility for processing crime scenes
- Mandatory training completed on-line saving the department substantial overtime
- Citizens Police Academy involving the Falmouth Police Department completed its first successful class in the fall of 2009
Harbor Highlights

- Participated in Operation Dry Water with the USCG and Maine Marine Patrol conducting numerous stops to enforce BUI on the water in Falmouth
- Responded to Harpswell for a vessel in distress. Working with the USCG, rescued passengers while vessel drifted toward rocks
- Responded to a 40-foot vessel on the rocks off Clapboard Island and rescued one passenger, while salvage crews attempted to save the vessel
- Signed Memorandum of Understanding with the Cumberland County Sheriffs Office to transport their Special Reaction Team to the islands for emergency deployments to high risk calls
- Deployed with the CCSO to a shooting on Chebeague Island that needed rapid emergency boat transport
- Adopted Online Mooring Program to allow customers quick, convenient and detailed information to renew moorings online
- Assisted the USCG with numerous high profile and terrorist target escorts
- Enhanced equipment package to boat with the installation of a computer to provide officers instant and detailed information regarding criminal history

We Remind all Residents

- Be sure that your street address number is clearly visible for responding emergency personnel
- No vehicles can be parked on a Town maintained road between the hours of midnight and 6:00 am from November 15 to April 15. During an announced parking ban, vehicles may be towed at the owner’s expense if parked on the street
- The Department offers a Reassurance Program for residents living alone. Contact the communications center at 781-2300 for more information
- Do not contact the Department concerning school closures for inclement weather. Please watch the local television stations or contact the school. Dispatchers are usually busy with storm related emergencies at this time
- Obey all posted speeds, especially those in residential and school areas

The men and women of the Falmouth Police Department want to thank the citizens of Falmouth for their continued support and assistance.

CRIME PREVENTION TIPS:
Please visit www.town.falmouth.me.us/police

IMPORTANT NUMBERS
Emergency Police, Fire or Rescue: Dial 911
Additional emergency number and from a cell phone...781-4242
(Dialing 911 from a cellular telephone will connect you to the State Police)

Police Non-Emergency  781-2300
Police Fax  781-3448
Police TTY  781-4154
Community Programs Department

Falmouth Community Programs (FCP) comprises three divisions: adult education, recreation, and facilities scheduling which are responsible for:

- Providing supplementary educational, active and passive recreational as well as social and cultural opportunities for members of our community.
- Providing community education/enrichment programming, recreational and instructional athletic opportunities.
- Scheduling all school/town facilities for community use.

Falmouth Community Programs produces three brochures per year, (Summer, Fall and Winter/Spring) which have been automatically mailed to residents. In an effort to reduce costs and paper, FCP will discontinue mailing brochures to residents and previous program participants. This mailing change will begin with the Fall brochure. If you are unable to access a copy of the electronic brochure you may contact FCP and a hard copy of the brochure will be mailed to your home. If you would like to be on the brochure mailing list, please contact the FCP office at 781-5253, x5302.

Office Organization and Staffing

The Department relies on four full-time staff and one part-time staff member including: Lucky D’Ascanio, Director; Matt Gilbert, Assistant Director whose duties include Athletics and Facilities Scheduling; Kate Harris, Recreation Program Coordinator; Heidi Hugo, Administrative Assistant/Programmer and Denise Macaronas, Senior Program Coordinator.

Department Accomplishments

During the past year, 460 Recreation and Adult Education programs were offered; attracting 4,513 Recreation and 3,105 Adult Education participants. In addition to regular programming, the department sold over 1,600 discount movie tickets to Regal Cinemas and the Cinemagic Stadium and Grand Theaters for a savings of over $3,000 for resident movie-goers. Also as a benefit to citizens, FCP manages discount ski promotions for Sunday River, Sugarloaf, Shawnee Peak and also offers discount Portland Pirates and Seacoast SnoPark tickets in the winter and in the summer offers discount tickets to Funtown/Splashtown, Aquaboggan, Water Country and Seacoast Fun Park. To date, nearly 97% of facility reservations and 33% of program registrations are being done online using the ActiveNet registration program. This program provides staff with better reporting, more efficient and cost effective staff/program instructor record keeping, as well as the ability to give more attention to programs and community needs.

In 2009, FCP provided $2000 in department scholarships and the Falmouth Education Foundation (FEF) once again matched those dollars in FEF grant funds which enabled many Falmouth children the opportunity to participate in summer programming. FCP is very grateful to the Falmouth Educational Foundation for their continued generosity and support of our participants and programming.

Adult Education Division

Adult Education and Senior Programming offer a variety of programs for the enrichment of Falmouth’s adult residents. Courses and offerings provide lifelong opportunities for new skills, vocational training, health and fitness, as well as social network and relationship building prospects. Program development occurs at several levels which include
staff creativity, current and past student requests, instructor inquiry, and occasionally local resident expertise. Many successful events and trips are also offered through co-sponsorship with neighboring communities. Overnight trips to Cape Cod including Martha’s Vineyard, Washington, DC and Newport, RI, were enjoyed by many as well as day trips to Lake Winnipesaukee, a sunset cruise aboard the Windjammer Frances and three trips to our beloved Red Sox really hit the mark. Popular staple programs included the Travelogue Series (now in its 23rd year), All Support Art Group, and the Village Park Summer Concert Series which offered four concerts last summer averaging close to 200 concert goers per performance.

The Holiday Tree Lighting once again attracted over 500 citizens for cookie decorating, crafts, and a special visit with Santa. The enrichment series continues to provide creative outlets for many residents. New programs introduced this year included Discover SCUBA Diving, Guitar Lessons, and Ladies Golf. Coaching Clinics continue to certify many coaches each season with over 350 coaches NYSCA certified this past year.

Recreation Division

Recreation programming through FCP targets the resident youth population by providing passive and active year-round recreational opportunities. This is accomplished by developing educational and instructional athletic, arts and crafts and science programming, and also by creating opportunities for social, behavioral, and physical development as well as environmental awareness. Offering safe, educational, and fun programs that allow for self-expression and help to build self-confidence are the cornerstones of the recreation foundation. All of these ideals are brought together with the common goal of contributing to the total health and well being of our youth population and enhancing the quality of life for them in our community. A variety of sports and recreational activities (for pre-school through middle school) are offered, as well as planned activities for early release days.

New programs for 2009 included a baseball pitching clinic, girls soccer clinic, book club for Grades 3/4, Creative Crafts, a play on our popular early release program called Games, Games, Games; a summer golf camp at Val Halla and for the younger set a Spanish program that incorporated lessons for both the parent and child.

Facilities Scheduling

The Town of Falmouth and the Falmouth School Department recognize that all public facilities are supported by local tax dollars and through FCP have made the facilities available to responsible community groups and individuals when not in use by the school department or town. FCP has the year-round responsibility of scheduling all school facilities and municipal park facilities as well as maintaining accurate calendars for each of those facilities. The online calendar continues to serve as a valuable community tool by displaying immediate availability for facilities. The success of the scheduling system relies on communication between many town and school departments, as well as community groups and individuals. FCP continues to assist area non-profits including the American Cancer Society and American Red Cross with their scheduling needs. In 2009, FCP assisted more than 90 different groups including basketball, soccer, lacrosse, volleyball and baseball teams, Girl Scouts, musical groups, adult education programs, SAT programs, teacher mentoring programs and State of Maine Departments in securing facilities for their programs.
Parks & Public Works Department

The Department accomplished many goals in 2009 despite staffing and operational challenges. During the year, staffing vacancies in the Parks division, Vehicle Maintenance division, Highway division, and Administration, all contributed to the challenges of providing the same high volume and level of service.

Capital Improvement Projects

The Johnson Road reconstruction project was completed in May and the Middle Road (phase II) reconstruction was approximately 75% complete by year end. The Brook Road project, which was partnered with the Town, Maine DOT, and PACTS, was completed in summer 2009. Another project partnered with Maine DOT was the “Safe Routes to School” project, which provided new enhanced safety features at the Lunt Road and Woodville Road locations. The Falmouth/Winn Road intersection project was completed in June, and the partial repaving of Foreside Road was completed in September.

Transfer Station

In an effort to maintain services at the Woods Road site, the following changes were implemented: new disposal fee system, modified hours, composting initiative and hauling of recycling containers. These improvements to the department’s solid waste operations have reduced operational costs while maintaining services for the Town.

Snow Removal

During 2009, the snowfall average was exceeded by 22%. Two new employees joined the crew and we are fortunate to have their winter operations experience. In the spring and summer, the Public Works Division completed many pavement repairs as well as storm drain system repairs. For a more comprehensive list of projects completed by the Public Works Division, please visit: http://www.town.falmouth.me.us/Pages/FalmouthME_DPW/index

The Parks Division continued its regular maintenance of the Town’s parks and open space areas. Parks staff serviced the athletic fields for various sporting groups. In May, the preparation of the cemeteries took place for Memorial Day. The Parks Division continued to play a key role assisting other Falmouth activities including assisting the Center for African Heritage with their restoration efforts at River Point.

The Vehicle Maintenance division performed its annual maintenance and inspections of the municipal and school fleets. The division processed over 800 repair orders in 2009.

As part of the Town’s stormwater program, the department coordinated its first storm drain stenciling event in April. The stencils were painted near all the catch basins in the “Flats” neighborhood to improve awareness of stormwater systems and water quality. The department also amended the Town’s zoning ordinance to maintain compliance with State regulations.

The Parks and Public Works Department began a townwide Transportation Master Plan in 2009. The plan will include the incorporation of new asset management software. This software will be used in 2010 to forecast pavement conditions and capital improvement timelines. The software is also streamlining the department’s workflow and also will be used in the future for records management and GIS data maintenance.
Water Pollution Control

The wastewater department’s focus in 2009 included optimizing the operational aspects of the new treatment facility, training and familiarization with some of the new equipment (automated control and alarm systems), review and updates to the safety programs, assessment of all pump stations and major trunk sewer lines, and the beginning development of integrating our equipment and maintenance records into the Town’s new asset management system.

The high flow through the plant did not adversely impact treatment efficiencies. Measurement of conventional pollutants like suspended solids (TSS) and biochemical oxygen demand (BOD) in the discharge were consistently much less than the 30 mg/l allowed by our license.

Other activities at the treatment facility included an analysis of lighting fixtures and controls and subsequent upgrade of any inefficient devices. Staff also completed all mandated safety training and updated policy and procedures. In these activities we worked closely with Efficiency Maine on our lighting upgrades and Maine Department of Labor in the safety review. Both of these agencies were very supportive.

In the collection system, our consultants completed an initial assessment of all pumping stations and certain main sewer lines. The initial work focused on the evaluation of remaining life of these systems and looked at the needed capacity, mechanical, and electrical upgrades. While the assessment was fairly extensive, added work has been recommended to refine the approach we should pursue as we move forward with capital replacement. Factors such as identifying infiltration sources and reducing extraneous flow are prerequisites to designing efficient facilities to serve the future needs of Falmouth. Updates to the Town’s comprehensive plan should also factor into how we can best serve going forward, and could significantly influence design features.

While we continue to refine the planned upgrades to the sewer system, we are also integrating our existing equipment records into the Town’s new asset management tool, VUEWorks. This software allows us to create a central repository of all information associated with the variety of equipment and sewer lines that comprise the system. This will allow us to track condition, value, and rehabilitation cost of our infrastructure and improve planning and decisions on capital replacement.

The new VUEWorks system is built on top of the Town’s Geographic Information System, facilitating a variety of maps and reports to be created showing the overall condition and capacity of the sewer system.

Pete Clark, Superintendent
School Department

Superintendent’s Report

The 2009-2010 school year has been a very eventful year. The students and faculty of Falmouth continue to produce outstanding results in the areas of academics, the arts, athletics and co-curriculars, and service learning. Newly introduced assessments in grades 3-8 along with the SATs in grade 11 allowed a new look at our comparative ranking in the state. It was gratifying to find that all of our schools ranked in the top three of student performance at their grade level and Falmouth was the only public school able to make that claim. Two science teams competed at the national level while two science teachers were awarded a Toyota Tapestry Grant of $10,000.

Meanwhile, athletes produced exceptional results on the tracks, fields, pools, and slopes and four teams to date earned state championships. Our drama group, musical groups, and individual musicians distinguished themselves once again. Also, another team of high school students traveled to Mississippi to work on a Habitat for Humanity Project, while hundreds of local service learning hours were accumulated by many other children of all ages. Principal reports that follow will fill in more details – enjoy! The Falmouth community has much to be proud of in its schools.

Teachers participated in a new form of professional development this year. Two flex days were provided in this year’s school calendar and all professional staff took advantage of the time allowed. They worked before or after school throughout the year in small groups on topics intended to improve instruction, deepen content knowledge, explore instructional strategies, or better understand the organizational and social challenges of many students. All groups will share their findings with audiences of teachers and administrators.

I began the year as the appointed interim superintendent, anticipating an unprecedented loss of state general-purpose aid in the area of nearly $2 million dollars the following year. Budget workshops began in earnest in November with a strong commitment to a transparent process. By the time the School Board passed the final 2010-11 budget in early April, dozens of documents had been created and posted on line, hours of public comment had been given, and creative and critical planning by the School Board and Leadership Council members were ultimately responsible for a two-year budget framework once the loss projection was reduced to $565,000. The roller coaster of school funding this year forced us to think in extremely strategic terms, to look for every possible savings, and ultimately to create priorities. In the midst of the work, the superintendent search came to a close and I was appointed to the permanent position. I appreciate the School Board’s confidence and the many messages of support I received from the community. Keeping robust and excellent programs for our students supporting the range of outcomes listed above is my continued charge; doing so during these tough economic times will be the ultimate challenge.

Finally, I want to acknowledge Allyn Hutton’s contributions to the school community through her eight-year tenure as Falmouth High School Principal. Ms. Hutton is leaving to become Superintendent of Schools in Kittery. Students, parents, and colleagues all benefited from her leadership, positive can-do attitude, and deep respect for all learners.

We are also ever so grateful for the support and positive encouragement we continue to receive from the greater Falmouth community. Please make a note that those interested in the continuous improvement of our schools will gather again at a Community Dialogue on Friday, March 18, 2011. Save the date and consider joining us for this important bi-annual event!
Falmouth High School

“Falmouth High School shall foster the development of ethical, responsible, involved citizens of the Falmouth and global communities, and prepare students academically, emotionally and socially to meet their post-secondary aspirations.”

The students and staff of FHS are committed to our mission and continually reflect on our current practices and strive for ongoing improvements to support teaching and learning in our school.

Our students remain committed to being active involved citizens in our local community as demonstrated by the time they have devoted to the Red Cross blood drives, volunteering for Habitat for Humanity, supporting the Haiti relief project and the Oceanview community.

Students at FHS continue to benefit from a wide array of course offerings, based on student needs. This year, courses offered to students at FHS included Public Speaking, Statistics, Geology, Asian Studies, AP French, Photographic Imaging, Steel Drums and Basic EMT. Students also have access to many other electives through Virtual High School, offering over 200 on-line courses for the motivated learner.

The U.S. News and World Report designated FHS as a silver medal school for the third consecutive year. This award is based on rigorous course offerings and student achievement. FHS was one of 500 high schools across the U.S. to achieve this distinction. Other measures of student success included FHS students being named the winner of the state Science Bowl competition and the state math meet, as well as placing third in the Science Olympiad. The robotics team, the FHS band and chorus and numerous athletic teams also brought success and recognition to our school.

The success of our school and our students is a result of the value the Falmouth community places on the education of all children. Thank you for your ongoing support and thank you to the FHS staff for their dedication to providing the best possible education for all of our students.

Falmouth Middle School

Falmouth Middle School is home for 703 students in grades five through eight. We are a school that prides itself in our commitment to the educational, social, and emotional needs of each and every student. Our mission is simple: “Within a supportive environment, we strive to provide every student who attends our school with knowledge and skills necessary for competence in life-long pursuits of learning, self-reliance, personal fulfillment, productivity, and social responsibility.”

The foundation of any successful school is an outstanding faculty and Falmouth Middle School is no exception. We have a dedicated professional staff of 73. Many of our teachers have postgraduate degrees and eight of our teachers have now earned the distinction of being Nationally Board Certified.

We are committed to the tenets of sound middle level practices. Our school is organized by dynamic student-centered teams. Teachers meet regularly to plan curriculum units and confer with each other on student learning needs. There is a special education teacher assigned to each grade level team, and we have additional literacy and math support for non-special education students who need extra time and instructional strategies in order to meet math and reading grade-level standards. We
provided gifted education, including a gifted and talented language arts class to approximately 3 to 5 percent of our population.

Students at Falmouth Middle School have the opportunity to participate in a rich variety of unified arts classes for 80 minutes daily including art, music, band and chorus, technology education, computer, health and physical education. We have outstanding band and chorus programs that continue, year after year, to place at the very top of area and state music competitions. Each year our students also win honors in art, writing, world languages, and mathematics. We have a comprehensive athletic program that focuses on both interscholastic and intramural participation.

In our effort to improve teaching and learning, our staff meets three afternoons a month after school, in addition to their ongoing daily work with each other. Once a month teachers meet in cross grade level teams to focus on content areas, addressing issues such as writing instruction, standards and assessment; expectations for science lab reports; oral world language assessment; teaching the research process; and differentiating instruction in our math classes. Teachers also spend one after school session a month focusing on common interest areas. Examples of these professional learning teams include creating visuals for abstract concepts, teaching writing in social studies and science, incorporating technology and service learning into the curriculum, creating unit plan overviews for students, and teaching study skills. Our full faculty meetings have focused recently on planning for when we are a grade 6 to 8 Middle School in 2011 after the fifth grade moves to the new elementary school. We are looking for ways that we can move from good to great by providing students with a consistent, engaging, supportive and rigorous journey through Middle School. Between outstanding staff, supportive parents, and a wealth of professional research, I am confident that this will happen!

We are also working towards full implementation of the federally mandated program, Response to Intervention (RTI). In planning for RTI, we are examining as a school how we meet the learning needs of all students. In particular, we are beginning to implement the use of scientifically proven measurements so we can screen students who are struggling in reading, math, and behavior, and then provide proven interventions to help students meet expected learning goals. Our Student Centered Teams, which meet by grade levels monthly, monitor these students' progress through data and teacher and staff observations.

Our standardized test scores reflect our accomplishments with students. Our state testing scores continue to be some of the highest in the state. What has led to this success is our community-based focus on goals, our high expectations for our students, our belief that physical, social, and emotional wellness is an essential ingredient to academic success, and that our decisions, actions and priorities reflect these beliefs.

Plummer-Motz School shares a common mission with Lunt School in that we foster a nurturing environment where academic, social, and emotional growth takes place. Students are encouraged to develop intellectual curiosity and an appreciation for a variety of cultures. The staff strives to cultivate life long learners and responsible and respectable citizens. We invite the community to share in our belief and commitment! This year, we are educating 320 students, 153 third graders and 167 fourth graders. Nineteen of those students are new to Falmouth. There are seven third grade classrooms and eight fourth grade classrooms. Self-contained classrooms are offered at both grade levels where the classroom teacher is responsible for all of the content areas. There is also one “teaming” opportunity at Plummer-Motz where two teachers work closely together. One teacher is responsible for the students’ literacy program and the other teacher is responsible for math, science and social studies for the two classrooms of students.
We meet the learning needs of our students by providing standards-based, enriched instruction in reading, writing, math, science, social studies, health, and world language (Spanish in third grade and French in fourth grade). Non-competitive, skill based experiences in physical education are a regular component of each child’s week, along with computer technology, and visual and performing arts. The library, which provides services to both Plummer-Motz and Lunt Schools, is a vital key to student learning. Regarding intervention, there is a strong support system of guidance, social work, Response to Intervention (RTI), English language learning (ELL), special education and gifted education, which can respond to special student and family needs in order that every student may find success.

Many students take part in extracurricular activities offered at Plummer-Motz. At the very beginning of the year, many fourth graders choose to participate in the Theater Club, which holds a production in October. Activities Club offers a wide variety of options including jump roping, rollerblading, gymnastics, floor hockey, hiking, and ice skating, to name a few. Over eighty children participate in the fourth grade chorus, which rehearses one day a week before school and includes at least two concerts every year. Kids Who Care, a charitable organization, meets after school to support a variety of outreach projects and Math Club is an opportunity for children interested in extra experiences in math. A Robotics Club fosters essential engineering and math concepts for interested fourth grade students. The Debbie Wood Memorial Fund helps the school sponsor a Homework Club throughout the year.

Professional development for staff is on going at Plummer-Motz School. Teachers work collaboratively each month in professional learning teams (PLTs), during grade level meetings, and monthly staff meetings on school and district goals. Our work includes supporting school wellness initiatives, continuing curriculum development and its connection with assessment, instruction and student learning, developing service-learning projects, expanding instructional differentiation and intervention, integrating curriculum, and promoting environmental awareness.

Finally, as the elementary school construction moves forward, we continue to work closely with each other via a K-5 transition committee, the facilities committee, and with the Oak Point architectural team to prepare for the fall of 2011 opening if all goes as scheduled. We look forward to moving into this new building!

Lunt School

At Lunt School, we are a community of educators and learners who work collaboratively in order to ensure quality educational experiences for Falmouth’s Kindergarten through Grade Two students. Our student population this year is at 412. As a staff, we believe that the curriculum and programming in the primary grades form the foundation for a student’s education. High standards of teaching and learning, combined with developmentally appropriate practices, are the expectation and the norm at Lunt School. Our staff creates an atmosphere that is safe and orderly, nurturing the academic, social and emotional growth of our students. Our curriculum benchmarks and assessments are aligned with the Maine Learning Results. Student assessment information has been collected for many years, providing ongoing data that validates our school-wide literacy and math instruction and progress in grades K-2.

When assessment results and classroom performance indicate that a child needs additional support, we have an established response system in place called Response to Intervention. It begins with the classroom teacher making modifications to the child’s program with support from a literacy education technician. Our Response to Intervention Team, Student-Centered Team, reading specialists, school guidance counselors, and a full cadre of special education staff also provide assistance to children in need. In addition to literacy, math is an important focus at Lunt School. We are in year seven of the implementation of Everyday Math, which is a rigorous and comprehensive curriculum that is used in many school districts across the United States. It has been extensively researched and proven to
build students’ mathematical knowledge from the basics to higher-level thinking and critical problem solving. It is a hands-on program that uses a spiral approach, which means skills are addressed several times throughout the school year and beyond. We have added capacity within our staff to provide additional math intervention and we include a mathematics component to our regular benchmark assessments through AimsWeb.

Lunt School houses seven kindergartens, nine first and eight second grade classes. Our kindergarten program is 2½ days per week for our students. Four of our first and second grades are “looping” classes, meaning that the children remain with the same classmates and teacher for both first and second grade. We pride ourselves on maintaining reasonable teacher-student ratios that are consistent with best teaching practices. Lunt School has an outstanding professional and support staff. In addition to excellent classroom experiences, our professional teaching staff offers art, music, physical education, and library each week, guidance and social work services, intensive reading and math support through our Response to Intervention initiative, and a wide range of special education services.

For several years, the Lunt School has entertained parental requests for onsite childcare for our kindergarten students. We have never been in a position to offer a program because of overcrowded conditions. Last year we eliminated one second grade class, and next year we are proposing the elimination of one first grade class. These decisions are based on enrollment, budgetary constraints and a slight increase in teacher/student ratio. That said, we now find ourselves with the space to offer a kindergarten enrichment program for our youngest students.

We plan to pilot an onsite childcare/learning extension program for our kindergarteners. This pilot will provide another choice for Falmouth families as they look for opportunities for kindergarten students on their “off school” days. Our hope is to service between thirty and sixty children, depending on the demand. Our program will be offered only during school hours (8:45–3:10), and children would attend on the 2½ days that they are not in their regular kindergarten class.

We plan to offer this onsite service at a responsible cost to parents. The program will also help us as we prepare and plan the kindergarten model for our new elementary school, slated to open in the fall of 2011.

Falmouth Special Education

Special Education and related services are provided to students with disabilities in accordance with Federal and State laws. The Federal law, Individuals with Disabilities Education Act (IDEA), was reauthorized in December 2004 through P.L. 108-446. Chapter 101. The Maine Unified Special Education Regulations, birth through age 20, guide our practices in providing Special Education and related services to Falmouth students.

According to the Maine Unified Special Education Regulations:

A child with a disability is an individual who: has reached the age of 3 years; has neither graduated from a secondary school program with a regular high school diploma nor reached 20 years of age at the start of the school year; has been observed in the learning environment/classroom setting; and has been evaluated according to these rules and has been determined to have a disability which requires the provision of special education and supportive services.

A child with a disability shall have one or more of the following disabilities: Autism, Deaf-Blindness, Deafness, Developmental Delay (ages 3-5), Emotional Disturbance, Hearing Impairment, Mental Retardation, Multiple Disabilities, Orthopedic Impairment, Other Health Impairment, Speech or Language Impairment, Specific Learning Disability, Traumatic Brain Injury, Visual Impairment including Blindness.
The number of students served through Special Education has remained fairly constant for several years. Currently, Falmouth has 226 students who require Special Education and related services within our schools (K-12). This number is 10.6% of our total student population and is well below the State average of 15.78%. Students with disabilities who require levels of service not available within our schools are placed in various types of special programs outside of the district. Six students are placed in out of district special purpose private schools.

Special Education Staffing

The Special Education staff includes teachers, educational technicians, speech language pathologists, occupational therapists, social workers, and a school psychological services provider. Part-time contracted professionals provide physical therapy, child psychiatry, behavior management consultation, vocational training, services for the deaf and hard of hearing, and various types of psycho-educational evaluations.

The Falmouth School Department supports, in conjunction with parents, a Special Olympics and after-school recreation program for students who do not access the general sports and recreational activities offered by the system. Our Special Olympics team has participated in the Winter Olympics held at Sugarloaf, in a local swim meet and in a local track and field meet.

Multi-age Program at Falmouth Middle School

The Multi-age Program serves students both in Special Education and in general education. This unique learning environment makes it possible for students who struggle in the traditional classes to experience positive and productive Middle School years. The small class size and increased amount of direct instruction and adult attention provides students with the opportunity they need to navigate successfully through Middle School.

Questions about Special Education are welcomed at the Special Education Office at 781-2079.

School Board 2009-2010

Front Row: Analiese Larson, Beth Franklin, Student Representatives - Maggie Parrish and Ford Bohmann. Back Row: Andrew Kinley, Rachel Reed, Karen Farber, Mark Terison. Absent at the time of photo, Linda Cote
Town of Falmouth School Department  
Statement of Revenues, Expenditures and Changes in Fund Balance  
June 30, 2009

<table>
<thead>
<tr>
<th>Revenues:</th>
<th>General</th>
<th>Capital Projects Reserve</th>
<th>Elementary School Construction</th>
<th>High School Mediation</th>
<th>Nonmajor Special Revenue</th>
<th>Total Governmental Funds</th>
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<tbody>
<tr>
<td>Taxes</td>
<td>$18,331,852</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>18,331,852</td>
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<tr>
<td>Intergovernmental</td>
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<td>-</td>
<td>-</td>
<td>861,764</td>
<td>7,601,205</td>
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<tr>
<td>Maine PERS on-behalf payments</td>
<td>2,579,868</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2,579,868</td>
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<tr>
<td>Charges for services</td>
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<td>568,791</td>
<td>-</td>
<td>568,791</td>
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<td></td>
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<tr>
<td>Investment income</td>
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<td>5,928</td>
<td>-</td>
<td>-</td>
<td>10,405</td>
<td>16,333</td>
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<tr>
<td>Other</td>
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<td>-</td>
<td>-</td>
<td>-</td>
<td>87,293</td>
<td>111,788</td>
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<tr>
<td>Total revenues</td>
<td>27,675,656</td>
<td>-</td>
<td>5,928</td>
<td>-</td>
<td>1,528,253</td>
<td>29,209,837</td>
</tr>
</tbody>
</table>

| Expenditures:                 |         |                          |                                |                       |                          |                          |
| Current:                      |         |                          |                                |                       |                          |                          |
| Regular instruction           | 11,352,562 | -                        | -                              | -                     | 680,312                  | 12,032,874               |
| Special education             | 2,994,854 | -                        | -                              | -                     | 2,994,854                |                          |
| Career and tech education    | 60,988  | -                        | -                              | -                     | 60,988                   |                          |
| Other instruction             | 678,176 | -                        | -                              | -                     | 678,176                  |                          |
| Student staff support         | 2,104,307 | -                        | -                              | -                     | 616,629                  | 2,720,936                |
| System administration         | 761,464 | -                        | -                              | -                     | 761,464                  |                          |
| School administration         | 1,072,571 | -                        | -                              | -                     | 1,072,571                |                          |
| Transportation                | 1,211,292 | -                        | -                              | -                     | 1,211,292                |                          |
| Maintenance                   | 2,374,197 | -                        | -                              | -                     | 2,374,197                |                          |
| Maine PERS on-behalf payments | 2,579,868 | -                        | -                              | -                     | 2,579,868                |                          |
| Debt service                  | 1,797,458 | -                        | -                              | -                     | 1,797,458                |                          |
| Capital improvements          | -       | 298,138                  | 1,659,294                      | 2,503                 | 1,296,941                | 30,244,613               |
| Total expenditures            | 26,987,737 | 298,138                  | 1,659,294                      | 2,503                 | 1,296,941                | 30,244,613               |
| Excess (deficiency) of revenues over (under) expenditures | 687,919 | (298,138) | (1,653,366) | (2,503) | 231,312 | (1,034,776) |

| Other financing sources (uses): |         |                          |                                |                       |                          |                          |
| Proceeds from bond anticipation note | - | - | 8,064,240 | - | - | 8,064,240 |
| Transfer (to) from Youth Alternatives | (42,573) | - | - | - | 42,573 | 42,573 |
| Transfer (to) from Capital Projects Reserve | (765,092) | 765,092 | - | - | 42,573 | 42,573 |
| Other financing sources (uses) | (807,665) | 765,092 | 8,064,240 | - | 42,573 | 8,064,240 |

| Net change in fund balances   | (119,746) | 466,954 | 6,410,874 | (2,503) | 273,885 | 7,029,464 |
| Fund balances (deficit), beginning of year | 868,162 | 488,999 | 88,758 | 5,669 | 266,887 | 1,540,959 |

| Fund balances (deficit), end of year | $748,416 | 955,953 | 6,322,116 | 3,166 | 540,772 | 8,570,423 |

See accompanying notes to financial statements.
Falmouth Memorial Library

The Falmouth Memorial Library continues to be one of the busiest places in town. The numbers tell the story:

The library’s last expansion opened in October 1995 and usage has grown tremendously since that time. In 2003, the library began exploring ways of increasing the available space. Although several options were explored, no action has been taken. Usage continues to increase, far exceeding the growth of the collection and of the town’s population – which has increased about 9% since 2003.

In fiscal year 2010:

- Circulation increased 9% over the previous year and 31% since 2003.
- 23,015 items were processed by our efficient interlibrary loan and delivery system (a 33% increase over the previous year and a 1,854% increase over 2003).
- 7,390 people attended library programs which included story times, craft programs, book sales, author visits, art receptions and more.
- 596 children participated in the Summer Reading Program this past summer whose theme was “Be Creative”. The Library also sponsored an adult summer reading program that ran concurrently with the children’s program. About 50 adults participated throughout the summer.
- Despite the fact that the Library was forced to take one of the meeting spaces for library work space, the number of meetings and events held at the library exceeded 1,200.
- The Library’s internet access computers were used 8,656 times, a 19% increase over the previous year. In addition, the number of people using the library’s wireless access with their laptops and smart phones is also increasing.
- More than 127,460 people walked through the doors seeking library service of some kind (3% greater than the previous year, and 12% over 2003).
- Volunteers contributed 2,188 hours of time to help shelve books, remove scratches from DVDs, rake leaves, prepare books for the book sales, and many other important tasks that keep the library running smoothly.
The mission of the Falmouth Memorial Library is to enrich the community by providing resources and services that foster a love of reading and inspire imagination, curiosity and an open exchange of ideas and information.

Other services and programs the library provides include exhibits by local artists, outdoor garden spaces, tax forms, space to knit, an informative website that received some 769,461 “hits” during the year and enjoyable fund-raising events such as “Beauty and the Books” and “Library Sundae.” The Library continues to experiment and try out new programs and ideas. Last year, the Library added downloadable audio books to its offerings. There are over 1,000 titles in that collection and it is growing. Falmouth Library ranks 7th out 131 libraries in number of downloads by its members.

The Library’s Events and Calendar pages contain a complete listing of programs and offerings.

Of particular note, the Library’s children’s librarian, Louise Capizzo, was named to the very prestigious American Library Association’s Newbery Award Committee. This committee selects the most distinguished American children’s book published during the previous year. Louise will be doing a great deal of reading in the coming year. The Falmouth community will be the beneficiaries of her experience and all the books she will evaluate.

According to the most recent Maine State Library report on Public Library Statistics, of the 225 public libraries in the state, Falmouth Memorial Library is the 10th busiest and first in terms of per capita circulation. Increasing usage has added stresses and strains to both the building and the staff. In order to meet the demand by the community, the Library continues to explore ways to expand the space available to provide the services and programs expected by a well-educated and well-informed community.

Community members congregate near the busy circulation desk. Over 127,000 people came into the library last year for a variety of services.

The mission of the Falmouth Memorial Library is to enrich the community by providing resources and services that foster a love of reading and inspire imagination, curiosity and an open exchange of ideas and information.
The Town of Falmouth dedicates its 2009 Annual Report to Arthur (Art) Frederiksen. On June 17, 2009, Art was recognized as the Citizen of the Year at the annual municipal banquet.

A Falmouth native, Art has served on numerous town committees including the Police Station Building Committee and the Board of Trustees of the Falmouth Memorial Library. His most well known endeavor is at the American Legion #164 Post on Depot Road. A past Commander and Adjutant, he has upgraded the building, increased membership and revenues, and was honored with the “Maine Legionnaire of the Year” award. Art also coordinates the distribution of 1100 flags with three cemeteries for Memorial Day and organizes the annual September 11 ceremony. His involvement with Falmouth schools includes the coordination of the annual flag retirement ceremony, as well as participation at many athletic events.

The Town of Falmouth would like to express its gratitude to Art for his ongoing contributions to the community.

Service and Recognition

The Town of Falmouth has many dedicated employees. We are pleased to recognize the following individuals for their hard work and commitment to the town.

In 2009:

20 Years
Philip Hatch
Timothy Libby
Robert Susi

10 Years
Michael Allen
Douglas Doyle
Matthew Gilbert
Thomas Morrison

5 Years
Ethan Croce
Leslie Libby